

| MERSEYSIDE FIRE AND RESCUE AUTHORITY |                                                                                  |                                          |                                                                                                                                        |
|--------------------------------------|----------------------------------------------------------------------------------|------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------|
| MEETING OF THE:                      | BUDGET AUTHORITY                                                                 |                                          |                                                                                                                                        |
| DATE:                                | 26 FEBRUARY 2026                                                                 | REPORT NO:                               | CFO/40/2526                                                                                                                            |
| PRESENTING OFFICER                   | CHIEF FIRE OFFICER, NICK SEARLE                                                  |                                          |                                                                                                                                        |
| RESPONSIBLE OFFICER:                 | DIRECTOR OF STRATEGY AND PERFORMANCE, DEB APPLETON<br>AREA MANAGER, MARK BALDWIN | REPORT AUTHOR:                           | HEAD OF DATA AND TECHNOLOGY, PAUL TERRY,<br>HEAD OF ESTATES, STEWART WOODS,<br>TRANSPORT & EQUIPMENT MAINTANENCE MANAGER, DAVE SEASMAN |
| OFFICERS CONSULTED:                  | STRATEGIC LEADERSHIP TEAM (SLT)                                                  |                                          |                                                                                                                                        |
| TITLE OF REPORT:                     | ASSET MANAGEMENT PLANS                                                           |                                          |                                                                                                                                        |
| APPENDICES:                          | APPENDIX A:                                                                      | ESTATES / PROPERTY ASSET MANAGEMENT PLAN |                                                                                                                                        |
|                                      | APPENDIX B:                                                                      | ICT ASSET MANAGEMENT PLAN                |                                                                                                                                        |
|                                      | APPENDIX C:                                                                      | TRANSPORT ASSET MANAGEMENT PLAN          |                                                                                                                                        |

### Purpose of Report

1. The purpose of this report is to set out how Merseyside Fire and Rescue Authority ('the Authority'), plans to align its physical assets and systems with its corporate aims and objectives over the next 5 years (2026/27 – 2030/31).

### Recommendation

2. It is recommended that Members approve the 2026/27-2030/31 Asset Management Plans provided as appendices to this report.

### Introduction and Background

3. The report introduces the Asset Management Plans, which are strategic plans that set out how the Authority will use its physical assets in an efficient and effective manner over the various life cycles of the assets to support service delivery.

4. The Asset Management Plans take account of the financial and environmental challenges faced by the Authority, whilst delivering its aspirations for the future.
5. The plans underpin the changes that are detailed in the Authority's current Community Risk Management Plan (CRMP), Service Delivery Plan, People Plan and Medium-Term Financial Plan, thereby meeting expectations of both internal and external service users.
6. The asset management arrangements divide the Authority's physical resources into three broad areas:
  - Buildings, land and contents
  - Data & Technology (D&T) in the ICT Asset Management Plan
  - Transport/Vehicle fleet
7. The Asset Management Plan for each of the three areas sets out the strategic goals for the asset portfolio by outlining what programmes will be delivered, the methods of programme delivery, and what assets and resources will be required.
8. The Asset Management Plans enable the practical implementation of the Authority's strategic goals and helps in identifying the optimal asset base that is necessary to support service delivery requirements.
9. The underlying principle in developing Asset Management Plans is that each asset will deliver future benefit to the Authority by supporting service delivery, whether directly or indirectly.
10. The Asset Management Plans also acknowledge that it is important to ensure the provision of physical assets which fully enable staff to work in the most effective, efficient and productive way possible.
11. The Asset Management Plans should be viewed in conjunction with other strategic documents, in particular, the CRMP, People Plan, Capital Strategy and Capital Programme, supporting and informing the Financial Strategy and the Medium-Term Financial Plan.

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### **Equality and Diversity Implications**

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12. All Asset Management Plans acknowledge the need to comply with all relevant equalities' legislation and best practice. Equality Impact assessments are carried out in relation to the CRMP, People Plan, Service Delivery Plan and individual projects and programmes within the Asset Management Plans.

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### **Staff Implications**

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13. The plans are reflective of the statutory duties placed on the Fire and Rescue Service including the Public Sector Equality Duty and health and safety responsibilities, all of which are considered within the respective plans. The plans demonstrate the Services' ambition to reflect the communities it serves whilst keeping the public safe.

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**Legal Implications**

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14. Each plan recognises the relevant legislative and regulatory requirement of the particular area and details how compliance will be achieved.

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**Financial Implications & Value for Money**

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15. There are no direct financial implications as a result of this report.
16. The Asset Management Plans are essential to enable use of financial resources in the most efficient and effective way. They provide supporting information that enables the prioritisation of both capital and revenue expenditure on each of the asset groups to feed into the Authority's 2026/27 – 2030/31 Medium-Term Financial Plan elsewhere on today's agenda.
17. The focus on managing assets to support strategic change programmes plays a crucial role towards the Authority's aims of securing measurable efficiency, effectiveness, and value for money in delivery of its services.

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**Risk Management and Health & Safety Implications**

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18. The use of the Asset Management Plans minimises the risk of the Authority's major assets failing to support its overall aims, objectives and health and safety responsibilities and thus failing to support efficient and effective delivery of services to the community.

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**Environmental Implications**

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19. The environmental implications have been considered throughout the Asset Management Plans.

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**Contribution to Our Vision:** *To be the best Fire & Rescue Service in the UK.*

Our Purpose: *Here to serve, Here to protect, Here to keep you safe.*

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20. The use of the Asset Management Plans supports the Authority's priorities of supporting efficient and effective delivery of services to the people of Merseyside.

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**BACKGROUND PAPERS**

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**NONE**

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## **GLOSSARY OF TERMS**

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| <b>MFRA</b>    | <b>M</b> erseyside <b>F</b> ire and <b>R</b> escue <b>A</b> uthority |
| <b>MFRS</b>    | <b>M</b> erseyside <b>F</b> ire and <b>R</b> escue <b>S</b> ervice   |
| <b>D&amp;T</b> | <b>D</b> ata and <b>T</b> echnology                                  |
| <b>ICT</b>     | <b>I</b> nformation and <b>C</b> ommunication <b>T</b> echnology     |
| <b>CRMP</b>    | <b>C</b> ommunity <b>R</b> isk <b>M</b> anagement <b>P</b> lan       |